


Council Agenda Part A (Open Agenda)			Page #
17.03.2025 Virtual via Zoom 4:00pm			
COUNCIL BRIEFINGS	These will take place prior to the meeting		
KARAKIA	The meeting will be opened with the following karakia at the beginning of the briefings:		
	<p>Te Reo: Tukua te wairua kia rere ki ngā taumata Hei ārahi i ā tātou mahi Me tā tātou whai i ngā tikanga ā rātou mā Kia mau, kia ita Kia kore ai e ngaro Kia pupuri Kia whakamaua Kia tina! TINA! Hui e! TĀIKI E!</p>	<p>English Translation: Allow one's spirit to exercise its potential To guide us in our work As well as in our pursuit of our ancestral traditions Take hold and preserve it Ensure it is never lost Hold fast Secure it Draw together - Affirm</p>	
1. APOLOGIES	The Chancellor moves that the apologies, if any, be noted .		
2. DISCLOSURES OF INTEREST BY MEMBERS	The attention of Members is drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.	The Chancellor moves that the disclosures, if any, be noted and the action taken be endorsed .	
3. HONOURS/AWARDS - NEW YEAR HONOURS	<p>Knights Companion: Sir Peter Skelton KNZM - For services to environmental law Sir Ted Manson KNZM - For services to philanthropy, the community and business</p> <p>Companions: Mr Alan Smythe CNZM - For services to the community and philanthropy Professor Helen Pilmore CNZM - Services to nephrology and transplantation service Professor Jillian Hooks CNZM - For services to accountancy and education Mr Kai Luey QSM, CNZM - For services to the Chinese community Dr Keith Turner CNZM - For services to the electricity industry Dr Murray Thomson CNZM - For services to oral health</p>		

Mrs Robin Scholes OBE, CNZM - For services to the screen industry
 Mr Frederick Graham CNZM - For services to Māori art

Members:

Mrs Billie-Jean Ayton MNZM - For services to education and Māori
 Mr Dale Bailey MNZM - For services to education
 Mr Duncan Matthews MNZM - For services to rainbow communities
 Ms Ingrid Huygens MNZM - For services to education and Māori
 Ms Linda Cooper MNZM, JP - For services to the community
 Ms Linda Te Aho MNZM - For services to Māori and legal education
 Dr Makarena Dudley MNZM - For services to people with dementia, particularly Māori
 Ms Marama Royal MNZM, JP - For services to Māori and governance
 Associate Professor Malcolm Legget MNZM - For services to cardiology
 Dr Rachel Simon-Kumar MNZM - For services to women's studies, health research and to ethnic communities
 Associate Professor Rawinia Higgins MNZM - For services to Māori language, education and governance
 Miss Tania Pouwhare MNZM - For services to Māori and Pacific communities, and the environment
 Dr Karen Colgan MNZM - For services to wildlife conservation and education
 Ms Deborah Mackenzie MNZM - For services to victims of domestic violence
 Tania Kingi MNZM - For services to Māori and people with disabilities
 Ms Sheryll Ofner MNZM - For services to education
 Dr John McKoy MNZM - For services to fisheries science and environment management

Officers:

Mrs Clare Hutchinson ONZM - For services to midwifery
 Mrs Debbie Sorensen ONZM - For services to Pacific health
 Mrs Denise Astill ONZM - For services to the prevention of foetal anticonvulsant syndromes
 Professor Margot Skinner ONZM - For services to physiotherapy
 Miss Nadia Lim ONZM - For services to the food industry
 Mr Peter Cleave ONZM - For services to Māori language education
 Mrs Prue Lamerton ONZM - For services to ecology
 Dr Te Tuhi Robust ONZM - For services to Māori and education
 Dr Catherine Ferguson ONZM - For services to otolaryngology
 Mr Matthew Metcalfe ONZM - For services to the film industry

King's Service Order:

Mr Barry De Geest KSO - For services to disabled people
 Mrs Frances Tagaloa KSO - For services to survivors of abuse in care
 Ms Jocelyn Armstrong KSO - For services to interfaith communities

King's Service Medal:

Rangimahora Reddy KSM - For services to Maori health
 Lyn Mayes KSM - for services to conservation
 Mr Jeremy Johnson KSM - For services to the Anglican Church and the LGBTQI+ community
 Mr Alister Argyle KSM - For services to the community

4. COUNCIL MEETINGS	4.1 Council, Draft Minutes (Part A), 09.12.2024	The Chancellor moves that the Minutes (Part A),09.12.2024 be taken as read and confirmed .	9
	4.2 Matters arising from the Minutes (Part A), 09.12.2024 not elsewhere on the Agenda With regard to Item 4.1 Minutes of the Council meeting of 09.10.2024 , Council is asked to note that that the current alumni member was reappointed without the need to seek expressions of interest, as per section 11 of the Council Appointments Procedures . The Vice-Chancellor’s Review and Executive Remuneration Committee (VCRERC) had met prior to the reappointment to discuss this matter. Care will be taken to ensure that in the future the results of these discussions are formally communicated to Council.		
5. VICE-CHANCELLOR’S REPORT		The Chancellor moves that the Vice-Chancellor’s Report be noted .	17
6. REPORTS OF COUNCIL COMMITTEES	6.1 FINANCE COMMITTEE	The Chancellor moves that the Finance Committee Minutes (Part A) 26.02.2025 be received .	29
	6.1.1 Minutes, (Part A), 26.02.2025		
	6.2 AUDIT AND RISK COMMITTEE	The Chancellor moves that the Audit and Risk Committee Minutes (Part A) 03.03.2025 be received .	32
	6.2.1 Minutes, (Part A), 03.03.2025		
	6.3 CAPITAL EXPENDITURE COMMITTEE	The Chancellor moves that the Capital Expenditure Committee Minutes (Part A) 25.02.2025 be received .	34
6.3.1 Minutes (Part A), 25.02.2025			
6.4 STUDENT APPEALS COMMITTEE	6.4.1 2024 Report to Council	The Chancellor moves that the 2024 Student Appeals Committee Report –be received	37

7. SENATE MATTERS	7.1 REPORT OF SENATE MEETING 03.03.2025 Part A1: Policy and other matters requiring to be considered/received by Council Part A2: No matters requiring Council approval Part B, 1-2: Items to note by Council Part C, 1-5: Matters handled under Delegated Authority	The Chancellor moves that the recommendations in Part A of the Report of Senate, 03.03.2025 be adopted and Parts B and C be noted	38
8. CORRESPONDENCE REFERRED BY THE CHANCELLOR	None		
9. OTHER MATTERS FOR DECISION OR NOTING	9.1 SEAL Since the Council meeting on 09.12.2024 the seal has been applied to the following document in accordance with the Council resolution of 18.02.1991: <ul style="list-style-type: none"> • Deed of Novation & Variation, information Sharing Agreement for the Growing up in New Zealand study, Auckland Uniservices Ltd, University of Auckland & the Ministry of Education. 	The Chancellor moves that the affixing of the seal to the listed document be noted .	
	9.2 PROGRAMME LIMITATIONS 9.2.1 Memorandum, 05.12.2024 from the Provost regarding the 2025 TFC Programme Limitations approval using the Provost's sub-delegation powers 9.2.2 Memorandum, 20.12.2024 from the Provost regarding the 2025 MEPM Programme Limitations approval using the Provost's sub-delegation powers	The Chancellor moves that Council note the use of the Provost's sub-delegation powers to approve the update to the 2025 TFC and MEPM Programme Limitations	42
	9.3 MEMORANDUM OF UNDERSTANDING BETWEEN THE UNIVERSITY OF AUCKLAND AND THE FOUNDATIONS 9.3.1 Memorandum, 17.03.2025 from the Deputy Vice-Chancellor (Corporate Services) and CFO, Mr Tim Bluett	The Chancellor moves that Council approve the adoption of a refreshed MoU with the University Foundations, and to delegate to the Chancellor and Vice-Chancellor to execute the MoU on behalf of the University.	44

	9.3.2 MOU between the University of Auckland, The University of Auckland Foundation, and The Medical & Health Sciences Foundation		
	9.4 SENATE AND COMMITTEE ELECTIONS STATUTE 9.4.1 Memorandum, 07.03.2025 from the Registrar 9.4.2 Senate and Committee Elections Statute 2025	The Chancellor moves that Council approve the update of the Senate and Committee Elections Statute	53
10. ELECTIONS - APPOINTMENTS	None		
11. GENERAL BUSINESS			
12. LEAVE OF ABSENCE	(for the meeting of 28.04.2025)		

PUBLIC EXCLUSIONS

The Chancellor moves that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

Item No. 1.1	Council Minutes Part B 09.12.2024
Item No. 2.1.1	Finance Committee – Minutes Part B, 26.02.2025
Item No. 2.1.2	Refinance of Facility A1
Item No. 2.1.3	Financial Performance 2024
Item No. 2.2.1	Audit and Risk Committee Minutes Part B 03.03.2025
Item No. 2.2.2	2024 Annual Report
Item No. 2.3.1	Capital Expenditure Committee Minutes Part B 25.02.2025 and e-meeting 10.03.2025
Item No. 2.3.2	Executive and Financial Summary B230 and CP4
Item No. 2.3.3	Project Business case: B230 Development Programme
Item No. 2.3.4	Project Business Case: Carlaw Park Student Village - Stage 4
Item No. 2.4.1	Honours Committee – Professor Emeritus proposals
Item No. 2.5.1	University of Auckland Human Participants Ethics Committee – Membership
Item No. 4.1.	Sir John Logan Campbell Medical Trust
Item No. 4.2	Future Faculty Arrangements

Reason for passing this resolution in relation to each matter:


The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professors Holdaway, Hosking and Bloomfield F, Andrew Phipps, Tim Bluett, Katherine Burson, Pamela Moss, Helen Cattanach, Anthony Brandon, and Wendy Verschaeren be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.

Council Minutes Part A (Open Minutes) 09.12.2024 Eden Park – South Suite 540 Kia Mau! 4:00pm		
PRESENT:	Ms Tarrant (Chair), Professor Freshwater (Vice-Chancellor), Ms Quinn, Professor Tolmie, Ms Kinser, Mr Mason, Mr McDonald, Mr Paitai, Ms Arnott-Neenee, Ms Skipper and Mr Fia	
IN ATTENDANCE:	Mrs Cleland, Professors Linton, Professor Tiatia-Siau, Mr Bluett, Mr Lithander, Ms Kool, Ms Moss, Ms Catanach, Mr Stanley (Propero Consulting Limited), and Ms Dharmawardana	
COUNCIL BRIEFINGS	The briefings took place prior to the meeting.	
KARAKIA	The meeting started with a karakia.	
1. APOLOGIES	None.	
2. WELCOME	The Chancellor welcomed Mr Fa Afuhia Fia to his first meeting of Council.	
3. DISCLOSURES OF INTEREST BY MEMBERS	<p>The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the Agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.</p> <p>Mr FaAfuhia Fia disclosed a conflict of interest concerning agenda item 11.1. All council members declared their conflicts of interest regarding the council fees item in Part B 4.4.1. No further disclosures were made.</p>	
4. COUNCIL MEETINGS	<p>4.1 Council, Draft Minutes (Part A), 09.10.2024</p> <p>Professor Tolmie expressed that the minutes may not accurately reflect the actual process followed and that it is unclear whether Section 18 of the Council Appointments Procedures was followed when the Council reappointed the current Alumni member. Mrs Cleland noted that the actual process steps were being reviewed and an update would be available in the New Year and will be addressed as matters arising at the next meeting.</p>	<p>RESOLVED (Chancellor/Professor Freshwater): that the Minutes (Part A), 09.10.2024 be taken as read and confirmed, subject to clarifying the use of section 11 of the Council Appointments Procedures for the reappointment of the current Alumni member.</p>

	<p>4.2 Council, Draft Minutes (Part A), November e-meeting via email</p>	<p>RESOLVED (Chancellor/ Professor Tolmie): that the Minutes (Part A), November 2024 e-meeting be taken as read and confirmed.</p>
	<p>4.3 Matters arising from the Minutes (Part A), 09.10.2024 or the Minutes of the November e-meeting not elsewhere on the Agenda</p> <p>None.</p>	
<p>5. VICE-CHANCELLOR'S REPORT</p>	<p>5.1 Vice-Chancellor's Report to Council 9 December 2024</p> <p>The Vice-Chancellor, Professor Freshwater, presented this item. Key points addressed include:</p> <ul style="list-style-type: none"> • Update on two external reviews (Science System Advisory Group (SSAG) and University Advisory Group (UAG), including challenges ahead of these reviews. • The shift in funding within the Marsden Fund has implications for humanities and social sciences. • Policy decisions regarding the discipline mix and how that mix will be funded in the future are still to be understood. • Future research funding will be directed more toward disciplines that have economic benefits for New Zealand. • Confirmation has been received not to factor the 4% temporary funding boost from TEC into the base beyond 2025. • Despite challenges, the university has maintained stable progress due to early actions. • The priorities include maintaining the university's status as a comprehensive, research-intensive institution, dedicated to excellence and relevance for students both nationally and globally. • Investment in enhancing the student experience was also underscored, including the successful launch of the REC centre. • 2024 has been a highly successful year in many ways, including in teaching and research excellence. 	<p>RESOLVED (Chancellor/ Ms Kinser): that the Vice-Chancellor's Report be noted.</p>

	<ul style="list-style-type: none"> •It was also noted that the recent Global AI Summit in Hong Kong focused on reaching a consensus on how to work together collaboratively on AI to ensure optimal outcomes for the university community. <p>Professor Freshwater commended the academic colleagues, professional staff, and the entire university community for their contributions to significant achievements during the year. The Chancellor thanked Professor Freshwater and her team for their efforts in enabling the university to achieve many successes.</p>	
6. REPORTS OF COUNCIL COMMITTEES	<p>6.1 FINANCE COMMITTEE</p> <p>6.1.1 Minutes, (Part A), 20.11.2024</p>	RESOLVED (Chancellor/Mr McDonald): that the Finance Committee Minutes (Part A) 20.11.2024 be received .
	<p>6.2 AUDIT AND RISK COMMITTEE</p> <p>6.2.1 Minutes, (Part A), 15.11.2024</p>	RESOLVED (Chancellor/Mr Mason): that the Audit and Risk Committee Minutes (Part A) 15.11.2024 be received .
	<p>6.3 CAPITAL EXPENDITURE COMMITTEE</p> <p>6.3.1 Minutes (Part A), 06.11.2024</p>	RESOLVED (Chancellor/Mr Fia): that the Capital Expenditure Committee Minutes (Part A) 06.11.2024 be received .
	<p>6.4 UNIVERSITY EQUITY LEADERSHIP COMMITTEE</p> <p>6.4.1 December 2024 Report</p> <p>The Committee noted Ms Skipper's question/comment regarding work on the gender pay gap, and Ms Stinear provided a briefing on the initiatives taken in 2024 and those planned for 2025.</p>	RESOLVED (Chancellor/Ms Skipper): that the Equity leadership Report – December 2024 be received .

<p>7. SENATE MATTERS</p>	<p>7.1 REPORT OF SENATE MEETING 11.11.2024 Part A1: Policy and other matters requiring to be considered/received by Council Part A2, 1-5: Policy and other matters requiring Council approval Part B, 1-5: Items to note by Council Part C, 1-6: Matters handled under Delegated Authority</p> <p>The Vice-Chancellor introduced this item.</p> <p>The Vice-Chancellor briefed that there is a commitment to return to the Senate Meeting on the 03rd of March 2025 with two key pieces of work. The first involves revisiting Waipapa Taumata Rau (WTR) and Transdisciplinary (TD) courses, with plans to have an extended Senate meeting in March, to gain a better understanding of these matters. The second focuses on the Freedom of Expression and Academic Freedom Policy, considering the Government's new draft free speech legislation and its implications for the university's policy on free speech.</p> <p>The Council also acknowledged the names of the new faculties as the "Faculty of Arts and Education (A&ED)" and the "Faculty of Engineering and Design".</p>	<p>RESOLVED (Chancellor/ Ms Quinn): that that the recommendations in Part A of the Report of Senate, 11.11.2024 be adopted and Parts B and C be noted.</p>
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<p>8. DELEGATIONS TO THE PVC GLOBAL AND GRADUATE RESEARCH</p>	<p>8.1 DELEGATIONS TO THE PVC GLOBAL AND GRADUATE RESEARCH</p> <p>8.1.1 Memorandum, 27.11.2024 from the Vice-Chancellor</p>	<p>RESOLVED (Chancellor/ Ms Arnott-Neenee): that, with effect from 1 January 2025:</p> <ul style="list-style-type: none"> i. All powers vested in the Dean of Graduate Studies (Dean) as of 31 December 2024 in statutes and regulations made by Council, and in policies, procedures, and standards approved by Council, will be vested in the Pro-Vice Chancellor Global and Graduate Research (PVC GGR). Council delegates to the Vice-Chancellor the power to approve the amendment of all such statutes, regulations, policies, procedures, and standards to give effect to this resolution; and ii. The subdelegation by the Board of Graduate Studies (Board) to the PVC GGR of all powers delegated by Council to the Board and subdelegated by the Board to the Dean on 31 December 2024, be approved.
<p>9. CORRESPONDENCE REFERRED BY THE CHANCELLOR</p>	<p>None</p>	
<p>10. OTHER MATTERS FOR DECISION OR NOTING</p>	<p>10.1 SEAL</p> <p>Since the Council meeting on 09.10.2024 the seal has been applied to the following documents in accordance with the Council resolution of 18.02.1991:</p> <ul style="list-style-type: none"> • Deed of Variation and Novation, ARC Research Hub for Sustainable Lobster Aquaculture, University of Tasmania, Ornatas Pty Ltd, University of Auckland, University of Sunshine Coast, Ornatas Research & Development Pty Ltd & PFG Group Pty Ltd • Deed of Renewal and Variation of Lease, B617 – L12 – 7 City Road, Grafton, Auckland, Sipka Properties Symonds St Ltd (Landlord) & The University of Auckland (Tenant) • Deed of Lease, L3, 93 Grafton Rd, Auckland, Littleton Ltd (Landlord) & University of Auckland (Tenant) 	<p>RESOLVED (Chancellor/ Professor Tolmie): that the affixing of the seal to the listed document be noted.</p>

	<ul style="list-style-type: none"> • Deed of Novation, The Evolution of Complex Vocalisations in Male and Female Songbirds: The Effect of Morphology, Ecology and Life-History Traits on Vocal Complexity, HSFT Pty Ltd, Massey University & The University of Auckland 	
11. ELECTIONS - APPOINTMENTS	<p>11.1 ELECTION OF THE STUDENT REPRESENTATIVE ON COUNCIL</p> <p>11.1.1 Memorandum, 14.11.2024 from the Returning Officer, Mrs Adrienne Cleland</p>	RESOLVED (Chancellor/ Mr Paitai): that Mr FaAfuhia Fia be appointed as the student representative on Council for a one-year term (1 November 2024 – 31 October 2025).
12. GENERAL BUSINESS	<p>12.1 MEETING AND GRADUATION DATES 2025</p> <p>Council meeting dates: 17.03.2025, 28.04.2025, 11.06.2025, 27.08.2025, 15.10.2025 & 10.12.2025</p> <p>Finance Committee meeting dates: 26.02.2025, 19.05.2025, 11.08.2025, 19.09.2025 & 19.11.2025</p> <p>Audit and Risk Committee meeting dates: 03.03.2025, 30.04.2025, 17.09.2025 & 10.11.2025</p> <p>Capital Expenditure Committee meeting dates: 12.05.2025, 14.08.2025 & 04.11.2025</p> <p>Graduation: Autumn: 12, 13, 14, 15.05.2025 Spark Arena Spring: 08, 09, 10.09.2025 Auckland Town Hall FMHS: TBC Tai Tokerau: 26.03.2025</p> <p>12.2 The Chancellor thanked the Vice-Chancellor and all of her team for all the work done over the year and hoped that they would take a good break over Xmas and the New Year to recharge their batteries for the year ahead.</p>	RESOLVED (Chancellor/Mr Mason): that the Council note the meeting and graduation dates 2025.
13. LEAVE OF ABSENCE	(for the meeting of 17.03.2025) The Chancellor suggested that leave of absence notices for the next meeting be submitted to both the Committee Secretary, Wendy	

	Verschaeren, and Ruwani Dharmawardana, who will be covering for Verschaeren on the Council due to medical reasons.	
14. PART B ACCESS TO REPRESENTATIVES FROM PROPERO CONSULTING LIMITED		RESOLVED (Chancellor/Mr Mason): that Due to the role of Propero Consulting Limited in providing independent advice to the Council, Mr Matt Stanley representative from Propero Consulting Limited be permitted to remain in Part B of the meeting.

PUBLIC EXCLUSIONS

FURTHER RESOLVED (Chancellor/ Mr Mason): that the public be excluded from Part B of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

Item No. 1.1	Council Minutes Part B 09.10.2024
Item No. 2.1.1	Membership of Human Participants Ethics Committee (UAHPEC) and Biological Safety Committee (BSC)
Item No. 2.2.1	Finance Committee – Minutes Part B, 20.11.2024
Item No. 2.2.2	Budget Report 2025
Item No. 2.3.1	Audit and Risk Committee Minutes Part B 15.11.2024
Item No. 2.3.2	Compliance with new Charities Act requirements and review of governance documents
Item No. 2.4.1	Capital Expenditure Committee Minutes Part B 06.11.2024
Item No. 2.4.2	Hono Human Connections Programme Update
Item No. 2.5.1	Honours Committee – Professor Emeritus proposal
Item No. 3.1.1	Correspondence related to the case of Siouxsie Wiles v. The Vice Chancellor of the University of Auckland
Item No. 4.2.1	Memorandum Young Scholars Programme Fees
Item No. 4.2.2	Memorandum Fees Proposals for the University of Auckland Certificate in Foundation Studies taught by UP Education
Item No. 4.3.1	Pacific Strategy
Item No.4.4.1	Payment of Fees to Lay and Student Council Members
Item No. 4.5.1	Council Committee Membership for 2025

Reason for passing this resolution in relation to each matter:

The protection of the interests mentioned below.

Grounds under section 48(1) for the passing of this resolution:

Those in Section 9 of the Official Information Act 1982 namely:

- i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations;
- ii) To enable the University to carry on without prejudice or disadvantage negotiations; and
- iii) To prevent the disclosure or use of Official Information for improper gain or advantage.

AND THAT Adrienne Cleland, Professor Valerie Linton, Professor Jemaima Tiatia-Siau, Tim Bluett, Pamela Moss, Helen Cattanach, Matt Stanley, and Ruwani Dharmawardana be permitted to remain for this part of the meeting, after the public has been excluded, because of their knowledge of, or need to be briefed about, the matters to be discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of The University of Auckland for which those persons are responsible.

Vice-Chancellor's Report to Council | 17 March 2025

General

External, Policy and Government Update

Following the Cabinet reshuffle earlier in the year, Hon Shane Reti now holds the new Universities portfolio and the existing Science, Innovation and Technology portfolio. Hon Erica Stanford takes over responsibility for International Education. The University hosted Minister Reti during February. He met with the Vice-Chancellor, visited the Auckland Bioengineering Institute and launched government-supported industry PhDs.

The Government's science sector reform initiated last year with a Science System Advisory Group has been released. It did not address funding. Cabinet decided to:

- Create three Public Research Organisations (PROs) from the existing seven Crown Research Institutes focusing on bio-economy, earth sciences, and health and forensic sciences;
- establish an advanced technology PRO to deliver research, capability and commercial outreach around technologies such as artificial intelligence, quantum [advanced computing] and synthetic biology;
- establish a Prime Minister's Science, Innovation and Technology Advisory Council to provide strategic direction and oversight of the system, advise on priorities and identify the biggest opportunities to leverage science, innovation and technology for economic growth;
- establish a new agency, Invest New Zealand, as the Government's one-stop-shop for foreign direct investment;
- develop a national policy for managing Intellectual Property for science, innovation and technology-funded research; and
- disestablish Callaghan Innovation and move its most important functions to other parts of the system.

Meanwhile, the Government's response to the Universities Advisory Group is outstanding. It is expected to address funding and the future shape of the PBRF.

Government legislation is anticipated in March to "strengthen freedom of speech obligations in universities." The proposed amendments to the Education and Training Act 2020 will mandate that universities adopt a freedom of speech statement that is "consistent with expectations," foster an environment conducive to discussing and challenging ideas, and conduct surveys among staff to gauge their perspectives on this environment.

The Vice-Chancellor joined the Prime Minister's trade delegation to Vietnam in February, a number of agreements were signed relating to international education and research collaboration.

Internal Update

Hiwa

The University's new Recreation and Wellness Centre had a soft opening on 25 November 2024 with the formal opening on 21 February. The summer period, between the informal and formal openings, has been useful to build operational experience across the team ahead of peak visitor volumes. The initial response from students and staff has been overwhelmingly positive, and by mid-February, there had been 100,000 visits to the new facility.

He Māra Mahara | Cultural Collections

The Library opened the doors to a new space for cultural collections with a range of repositories, formats and collections.

1. Education and Student Experience

Overview

The University started the year strongly in terms of enrolments. Overall, EFTS are currently around 7% higher than at this time last year. Significant effort has been made to improve the student experience through changes to admissions and enrolment processes which allow students to enrol earlier than in the past. This makes some of the apparent growth in EFTS an enrolment timing issue.

International postgraduate enrolments and EFTS are 25.6% (350 EFTS) above the same time last year and look to be on track to be above budget. All faculties appear to be benefiting from the increased international postgraduate enrolments.

Māori student enrolments increased relative to 2024. Increased enrolment from Māori has been achieved in the postgraduate segments (up 14%) and in the School Leaver segment (up 16.8%), relative to 2025. Pacific student enrolments are also higher than in 2024, particularly School Leavers (up 31.2%).

Disabled learner enrolments are higher (up 17% overall) relative to the start of 2024 across all segments, undergraduate and postgraduate, as well as domestic and international.

Indicators	Last Year	Current Year			
		To Date (14 Feb)		End of Year	
	Actual	Target	Actual	Target	Forecast
Total EFTS	36,603	26,484	27,868	37,025	n/a
Domestic Funded	30,008	22,325	23,399	30,192	n/a
International Full Fee	5,699	4,012	4,198	5,977	n/a
% Postgraduate EFTS	25.6%	25.7%	26.5%	27.8%	n/a

Note: EFTS information does not include enrolments in the ELA and other sources. The first 2025 forecast will be available in April.

EFTS in priority groups

	2024 (14 Feb)	2025 (14 Feb)	% Change
Total Māori EFTS	1,768	1,915	8.3%
Māori School leavers	295	345	16.8%
Total Pacific EFTS	2,040	2,204	8.0%
Pacific School leavers	316	415	31.2%
Total Postgraduate	6,660	7,372	10.7%
Domestic	5,298	5,658	6.8%
International	1,360	1,708	25.6%

Progress against priorities

Priority 1: Accessible, equitable lifelong higher education opportunities

Fifteen students participated in Tōia ki Waipapa, a transition programme for Māori students during Summer School.

Priority 2: Student-centric learning, co-curricular and extra-curricular cultures

Over 300 Māori, and Pacific first-year students attended the Māori and Pacific welcome that launches Orientation week.

UniBound: This six-week summer intensive programme focused on academic preparation for Pacific school leavers with 64 Pacific students enrolled this summer. Of this cohort, 60 have enrolled in Semester 1, with 43 students enrolling in undergraduate programmes and 17, enrolled in the Tertiary Foundation Certificate.

Priorities 1 & 2

The 2025 Tertiary Foundation Certificate (TFC) applications are stronger than in 2024 (672 cf. 571). One hundred and 47 students took up the 'repeat one course free in Summer School' initiative for first-year students who failed a stage one course in 2024. The three school leaver summer programmes had lower than expected numbers, potentially reflecting the impact of the loss of fees free. Planning for the establishment of a 'transitions directorate' is progressing with terms of reference for a steering and working group drafted, and a position description for a directorate lead. The 20 critical courses assessment shows overall pass rates of participants improving. Pacific students showed the greatest increase, rising from 66% in 2022 to 75 per cent in 2024.

Priority 3: Education that is research-informed, transdisciplinary, relevant and with impact for the world

The 2024 results (n=2,867) for the University's Graduate Destination Survey (GDS) showed 93% of respondents felt that their programme helped them develop skills in finding information and using it effectively, problem-solving (89%), written communication (90%), spoken communication (77%), and working with others (79%). Across all programme levels, 87% of respondents said their education at UoA helped develop skills in research and data analysis (Undergraduate: 83%, Postgraduate: 89%, Doctoral: 96%).

The 2024 Curriculum Framework Transformation (CFT) Transdisciplinary (TD) co-leads (Prof. Jaime King and Dr. Marie McEntee) attended the 'U21 Global Education and Senior Leaders Meeting' (Beijing), and the 'Inter and Transdisciplinary Conference' (Utrecht) and presented on the UoA TD initiative. While many universities have developed or are developing transdisciplinary offerings, the UoA TD courses stood out as offering a wider array of choices, genuinely engaging students in relational learning, and having been designed ab initio to integrate content and transdisciplinary skill learning throughout.

TeachWell Digital [UoA's Teaching and Learning Portal for staff], first released in February 2023 has undergone substantial updates including the development of a dedicated page for new Graduate Teaching Assistants, with topics ranging from Teaching 101, Active Learning, Group and Collaborative teaching practices, and Leading and Managing Contested Conversations.

Teaching Catalyst, a required teacher development course for academics new to teaching, is currently being redesigned following the recommendations of an external review in 2024. A pilot of the new model is planned for Semester 2.

To ensure staff are well supported in the lead up to Semester 1, several new initiatives were implemented. This has included a 4-part series of Professional Learning, led by the Director of Learning and Teaching, and access to a consultation with a Learning Designer.

Priority 4: Graduates who make the world better tomorrow than it is today

The Graduate Destination Survey results signalled that most respondents considered their programme of study had contributed to their personal development (91%), gave them a broad overview of their subject area field (90%), was making a positive contribution to society (83%), and helped them develop skills that are useful in the workplace (78%).

Priorities 1-4: The Curriculum Framework Transformation (CFT) Project

The final evaluations of the Faculty of Science's Waipapa Taumata Rau (WTR) undergraduate course and the two undergraduate Transdisciplinary (TD) Futures courses in Semester Two were very positive with high levels of student engagement, high pass rates, and positive student evaluations. These courses were optional and included some non-first year students.

2. Research and Innovation

Indicators	Last Year	Current Year			
		To Date		End of Year	
	Actual	Target	Actual	Target	Forecast
Research revenue (\$M)	281.0		n/a	284.8	n/a

Note: The revenue includes University of Auckland revenue only.

To date revenue will be available following the end of February financial close. The first forecast will be available from April.

Overview

A Science, Innovation & Technology (SIT) Sector Response working group has been formed to prepare for and respond to the government's uptake of key recommendations from the Science System Advisory Group (SSAG) report.

New leadership appointments have been made for the Pro Vice-Chancellor (PVC), Research Performance & Reputation (Professor Simon Holdaway, with Professor Mark Battley seconded into the role until the 30 June 2025) and PVC, Global & Graduate Research (Professor JR Rowland). A third PVC Research Innovation & Enterprise is under recruitment. Once recruited this role will continue the work to realign the UniServices portfolio to its core business of commercialisation, IP and business development. There are ongoing changes in UniServices to spinout or integrate business units into the University, to further facilitate a stronger focus on commercialisation and business development.

Humanities, Arts, and Social Sciences (HASS) disciplines play a vital role in research and education. The University's position on the recently announced sector changes will be discussed with senior leadership to develop a strategic response, ensuring these disciplines remain recognised as key contributors to both the University and the broader research landscape.

The University is participating in the 4th Generation University initiative in partnership with Elsevier. This emerging concept champions an integrated approach to education, research and innovation, focusing on societal impact and regional development.

Ongoing monitoring of NIH and U.S. government funding under the Trump administration continues, with a focus on its impact on revenue flows. Emerging cases indicate the repatriation of previously awarded funding from New Zealand back to the U.S.

Progress against priorities

Priority 1: World-class research inspired by our place in Aotearoa and the Pacific

In early March, Fofonga for Pacific Research Excellence launched the AFI: Pacific Partnership Programme and TUBU: Researcher Capability Fund. The purpose of Fofonga's AFI programme is to foster research partnerships between Pacific researchers across the University. The TUBU: Researcher Capability Fund aims to support the professional growth and capability of researchers conducting Pacific research and UOA's Pacific researchers. .

An inaugural gathering of University Māori research centres, their leadership and staff provided an opportunity for whakawhanaungatanga, sharing of current projects and identification of future opportunities for collaboration.

Priorities 2 and 4: A global powerhouse of innovation, creativity and entrepreneurship AND Ambitious research confronting humanity's greatest challenges.

The Global Research Engagement Fund (GREF), introduced in 2024, aims to enhance international connectivity and collaboration with strategically aligned partners and research areas. The fund will continue to be rolled out this year, offering Networking & Engagement Grants (up to \$10,000) and Project Planning Grants (up to \$12,000 if the University of Auckland is a partner or up to \$25,000 if the University leads the project).

Interest in the Horizon Europe programme remains strong among University of Auckland researchers, with approximately 40 researchers exploring opportunities for 2025.

Engagement with the QS Academic and Employer Reputation Survey continues to grow across faculties as part of the Ranking Strategy work programme. Efforts to demonstrate contributions to the Sustainable Development Goals (SDGs) are advancing, and recent dashboard developments are strengthening data-driven insights and improving decision-making capabilities.

Priority 5: Nurturing, recruiting and retaining outstanding research talent.

The new Researcher Induction, Skills and Development Hub has been completed and integrates the Researcher Development (RD) hub, the Professional Development for Research Management and Administration (RMA) staff hub, and the relaunched Researcher Induction hub.

Priority 6: A research ecosystem characterised by collaboration, agility, simplicity, engagement, and empowerment

The Research Integrity (RI) Policy has been approved and will be added to the Policy hub soon. The related Good Research Practice (GRP) Guidance and Authorship Guidance documents are also soon to be published.

The Research Ethics Improvement Plan was launched in March 2024 in response to pain points identified in the Service Effectiveness Survey and previous Researcher Journey Mapping. Following extensive engagement with the University's research community, a series of recommendations were endorsed by the Research and Innovation Steering Committee in December 2024 which will be implemented over 2025. These include a new research ethics risk framework to ensure a proportionate approach to ethical review; a less onerous application and review pathway for low-risk applications; a 'smart form' to triage applicants to the correct institutional ethics committee and risk pathway; and improved guidelines, training and support.

3. Partnerships and Engagement

Overview

We continue to deliver a range of initiatives that foster equitable learning opportunities for Māori and Pacific students, and are working to increase the diversity of our international student base in line with our new internationalisation strategy.

Priority 1: Strengthen and deepen our relationships with tangata whenua.

Pacific Academy, the University's high school tutoring programme, welcomed a cohort of 60 Year-13 Pacific and Māori students who identified the University of Auckland as one of their top choices.

The Apollo Programme at the Faculty of Engineering, which enables Year 12 and 13 Māori and Pacific students to build their knowledge of advanced mathematics, welcomed two cohorts in December. The first (59 students) spent four weeks on campus, with intensive study to increase preparedness for engineering pathways. The second (14 school leavers) completed a component of the BE (Hons) programme, which was recorded on their academic transcripts.

On 22-23 February, 75 exchange and study abroad students from over 70 partner institutions participated in Waipapa Noho Marae to learn about the culture of Aotearoa, New Zealand, from Ngā Taurua Māori students.

The University was a key sponsor for Te Matatini o Te Kahui Maunga, 2025. Commonly referred to as the Olympics of Kapa Haka, this festival brings together 55 teams from across Aotearoa, and is one of the largest Māori events in Aotearoa.

Priority 2: An ambitious and relevant partner that is globally networked.

The Deputy Vice-Chancellor Strategic Engagement led a delegation to the AEMG conference in Melbourne, Australia, on 6-7 February, focusing on strengthening our Transnational Education partnerships, exploring new collaborations, and discussing potential collaborations with leading Chinese universities.

Office of PVCN and team delivered module 5 of the Atlantic Fellows for Social Equity (AFSE) (Hosted by Melbourne University, UoA is a partner) Te Wai Pounamu in October 2024, and last week hosted the 2021 cohort of fellows for a day of workshops and talks at Ngā Taurua Marae.

Priority 3: Deep engagement with diverse Aotearoa and Asia-Pacific communities.

The Faculty of Science has signed articulation agreements with the University of Petroleum and Energy Studies (UPES) in India, which facilitates dual degrees and aims to increase the number of international students from India, and with INTEC Education College in Malaysia, targeting students with guaranteed sponsorships. These agreements contribute to further diversifying our student base.

Between 11 January - 21 February, 17 University of Auckland students from a diverse range of academic backgrounds completed a 6-week internship experience in Mumbai, India, on a Prime Minister's Scholarship.

Priority 4: Enduring relationships with prospective students, students, alumni and donors

The University hosted a targeted event for supporters on 19 November at the Giltrap Group premises in Grey Lynn, titled 'An Evening with Amanda McLaren'. Guests heard about innovative large-scale projects at the University and had an address from the daughter of the late motoring legend and posthumous honorary doctor in Engineering, Bruce McLaren.

The University's Legacy Lunch, an annual recognition event to celebrate legacy givers, took place at the East Wing of the Clocktower on 4 December.

An event celebrating the achievements of the recently wound-down University of Auckland Society, formerly known as the Alumni Association, was held at Old Government House on 11 December.

The recipients of the 2025 Distinguished Alumni Awards, to be presented at the Taumata event on 5 April, are:

- Peter Cooper CNZM, LLB(Hons) 1978, founder and Executive Chairman of Cooper & Company;
- Amelia Linzey, BSc 1994, MSc(Hons) 1996, Group Chief Executive of engineering and development firm Beca;
- Helen Robinson, MSCL 2020, who has led the Auckland City Mission as City Missioner since 2021;
- Stephen Stehlin MNZM, BA 1984, a television producer, renowned for his three decades of work on Tagata Pasifika; and
- Young alumnus of the Year: Craig Piggott, BE(Hons) 2017, founder and CEO of Halter, an agritech business to make dairy farming more efficient and sustainable.

Priority 5: Diverse student body reflecting our communities.

Semester 1 sees 307 students from 14 countries commence their studies with us on international sponsorships, as well as an additional 131 Manaaki-sponsored students arriving from 23 Asia-Pacific countries. The University is also set to welcome 20 students through established articulation and joint programme agreements with key partners in China and Malaysia.

Priority 6: Recognised and valued by our communities for the contributions we make towards a more sustainable future for all.

The University of Auckland has been appointed Chair of the UN Academic Impact Hub for Sustainable Development Goal 8: Decent Work and Economic Growth. This appointment offers a significant opportunity to bring together global thought leaders to influence policy and promote best practice for inclusive economic development and fair employment practices.

4. Enabling our People and Culture

Overview

HONO went live on 24 February while several programmes are still in full flight as part of the Values Led Culture project (see below), and work continuing to launch and embed the Māori (Kawea Ake) and Pacific strategies.

Achievements to Date (end of 2024):

- *Leadership Development*: Delivered the Puhoro Senior Leaders Programme to 25 leaders, with 110 more senior leaders set to participate in 2025. Initiated a new Senior Leader Forum (SLT monthly meetings) to extend values-led leadership practices.
- *Cultural Diagnostics*: Conducted culture diagnostics and developed an organisational Culture Plan (2025/26).
- *Values and Te Ao Māori Integration*: Produced new intranet content, videos, and guidelines to communicate values and te ao Māori principles.
- *He iti Kahurangi Leadership Practices*: Developed collaboratively with 350+ kaimahi and launched tools, videos, and resources to support implementation. He iti Kahurangi was embedded in recruitment, onboarding, and career conversations.
- *Engagement and Listening Strategy*: Selected a new provider and prepared a phase one listening strategy for 2025.
- *Onboarding Tools*: Developed manager and employee onboarding toolkits, videos, and eLearning modules.

The VLC project continues to drive cultural transformation by embedding values-led practices across leadership, onboarding, and engagement, positioning the University for sustainable, values-driven growth.

The Organisation Development team is preparing to implement Ngā Taumata Tutukinga, the strategic capability framework for professional staff, prioritising the development needs critical to performance and the future of work. The framework consists of 14 capabilities that will enable the University to target its training and development spending and ensure that learning is efficient and effective.

Priority 2: Develop a future-ready workforce

Academic Model: A business case is being finalised and will be distributed to key stakeholders for review and comment in 2025.

Priority 3: Build a high-performing, diverse, inclusive and equitable community

Kawea Ake, including Waipapa Tāngata Rau (Māori staffing strategy), is being rolled out.

5. Our Enabling Environment

Overview

Indicators	Last Year	Current Year			
		To Date		End of Year	
	Actual	Target	Actual	Target	Forecast
Total revenue (\$M)**	1,539.7	n/a	n/a	1,578.5	n/a
Revenue achieved as a % of budget	100.9%	n/a	n/a	100.0%	n/a

** Excludes CIP loan and external sponsorship.

Note: To date revenue will be available following the end of February financial close. The first forecast will be available from April.

Progress against priorities:

Strategic Priority 1: Create Mana-enhancing experiences for our communities through effective, efficient, and valued operations and services

Significant service and technical improvements to admission and enrolment processes have contributed to the 7 per cent increase in enrolments from new domestic students and 18 per cent from new international students for Semester One 2025 (ytd compared to Semester One 2024). Earlier and more offers in the market, tailored outreach campaigns for different groups of applicants, and cross-university team-based conversion activity have combined to improve the enrolment experience for more applicants. Further opportunities for improvement have been identified and are being prioritised for development as technical capacity allows.

Automated call summarisation has been rolled out to the Student Experience Centre, saving significant operator time.

Priority 2: Deliver a distinctive, capable, and flexible people-centred environment that celebrates our place in Aotearoa New Zealand and the Pacific

The priorities of Te Rautaki Tūāpapa | Estate Strategy 2021-2030 continue to be progressed.

Delivery of the approved Property Capital Programme:

- Old Choral Hall: The Alfred St exterior is completed and scaffolding has been removed. Internal services are progressing well. The building is due to reach practical completion late 2025 with final fit out and occupation to follow.

Estate Planning activities (Property and Digital):

- The business case for B230 (Law and Performing Arts) has been prepared for consideration by Council.
- Initial staff engagement and technical investigations for the refurbishment of B421 and B423 (Architecture, Urban Design and Planning) are complete. We are investigating opportunities to deliver as a rolling programme starting with B423.

Digital Estate initiatives:

- The University is establishing a presence in the CDC Data Centre in Hobsonville with the data centre within the Owen G Glenn building to be the first to transition to the CDC hosted service as part of the Data Centre Strategy.

Priority 3: Actively continue and measure progress towards overall sustainability and net-zero carbon status

Net Zero Carbon progress reporting: Carbon and environmental sustainability metrics reported in the Annual Report (KPIs 23 and 24) as planned.

The collation of the Carbon Inventory Management report for 2024 is underway in preparation for External Audit and Verification, as is the implementation of the Sustainable Design Guidelines (2024).

Priority 4: Enable long-term operational sustainability and resilience for the University through careful stewardship and planning and by enabling revenue growth

The University is working towards a return to a sustainable operating surplus in 2026 by reducing operating expenditure, increasing revenue and contributions from Faculties and Large-Scale Research Institutes and achieving a modest reduction in professional staffing.

- In most functions, the 2026 professional staff budgets will be achieved through staff turnover or other initiatives. In other areas, function leads and budget holders are considering how best to achieve the required shifts.
- Operating expenditure reduction is being addressed across eleven categories. A senior staff member leads each category. Detailed analysis of each category is underway to identify potential areas for material savings.
- Revenue growth plans are developing for both the sub-doctoral postgraduate segment and international cohort. The final outturn for enrolments for Semester 1, 2025 will inform these plans.

Dawn Freshwater
Vice-Chancellor

Appendix One: University Gifts and Pledges [November-December 2024]

The following major new gifts and pledges were received by ARD in November and December 2024, totalling \$3,929,385, plus US\$1,000,000:

- \$1,486,482 from the Auckland Medical Research Foundation for 'The Waiting Game: Children on waitlists for specialist health services', the 'Understanding vascular properties and circulatory control mechanisms in Postural Orthostatic Tachycardia Syndrome (POTS)' study, the 'Evaluating the use of topical sevoflurane' study, the 'Visualising childhood cancer treatment: a novel, co-designed intervention to support tamariki and whanau' study and the 'Meningeal Fibrosis and Central Nervous System Clearance: Mechanisms and Therapeutic Interventions in Aging and Traumatic Brain Injury' study, all at Medical and Health Sciences, and the 'Melanoma migration across blood-brain barrier' study at Science
- \$900,543 from the Rockfield Trust for the Glucotension Project at Manaaki Manawa Centre for Heart Research at Medical and Health Sciences
- \$200,000 from The McCall MacBain Foundation for Kupe Leadership Scholarships
- \$165,985 from Cancer Research Trust New Zealand for the Cancer Trials NZ Data System Re-development study and the 'Accelerated pancreatic cancer biobanking with focus on Māori participation and leadership' study, both at Medical and Health Sciences, and the 'Developing a novel dual-functional antibody-drug conjugates against growth hormone and prolactin for breast cancer treatment' study at the Liggins Institute
- \$160,000 from the Estate of Janet Hanna for scholarships to support first-year undergraduate or postgraduate students
- \$160,000 from the George Mason Charitable Trust for the 'Avian biodiversity monitoring using acoustic data' PhD study at Science
- \$125,000 from the Freemasons Foundation for Pharmacy research at Medical and Health Sciences
- \$117,716 from the Estate of Derek D S Smith for Alzheimer's Disease research at Medical and Health Sciences
- \$115,000 from the Jubilee Crippled Children Foundation Trust Board for the Retinitis Pigmentosa study at Science
- \$100,000 from Cherry Worger to establish a postgraduate scholarship in Art History
- \$70,000 from The Kelliher Charitable Trust for the CatWalk Cure Programme Spine Squad at Medical and Health Sciences
- \$69,659 from the CHT Healthcare Trust for the 'Normalizing nursing oral care by training champions in Aged Care Residential Facilities' study at Medical and Health Science
- \$50,000 from the Sir John Kirwan Foundation for the Centre for Arts and Social Transformation
- \$50,000 from Barbara Blake for the School of Optometry and Vision Science at Medical and Health Sciences
- \$50,000 from Kerry McMillan for the Liggins Institute
- \$30,000 from The Kate Edger Educational Charitable Trust for the Kate Edger Charitable Trust Masters Award
- \$29,000 from Perpetual Guardian for Obstetrics and Gynaecology support at Medical and Health Sciences
- \$25,000 from the Energy Education Trust of New Zealand for EETNZ Undergraduate and Honours Scholarships
- \$25,000 from Te Moananui O Toi Restoration Trust for the 'Control of invasive Caulerpa seaweed' project at Science
- US\$1,000,000 from the Alan Maxwell Revocable Trust for Alan Maxwell Science Scholarships in the fields of physics, mathematics, computer sciences and astronomy at Science

CHAIR APPROVED BUT NOT CONFIRMED BY THE COMMITTEE

Finance Committee MINUTES | PART A
 26 February 2025
 HYBRID | Council Meeting Room and via Zoom
 8 am to 10 am



6.1

<p>Present: Rob McDonald (Chair), Cecilia Tarrant, Cathy Quinn, John Paitai, Gemma Skipper, Professor Julia Tolmie, and FaAfuhia Fia</p> <p>In Attendance: Tim Bluett, Helen Cattanach, Cameron Thomas, David Jordan, Patricia Yap and Ruwani Dharmawardana</p>		
<p>1. Apologies</p>	<p>Apologies for absence were received from Professor Dawn Freshwater and J Arnott-Neenee.</p>	
<p>2. Disclosures of Interest</p>	<p>The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.</p> <p>No further disclosures were made.</p>	
<p>3. Minutes of Finance Committee of 20.11.2024</p>	<p>Item No 3.1: Minutes, Part A 20.11.2024</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p>	<p>RESOLVED (Chair John Paitai) that the Minutes, Part A, of the Finance Committee held on 20.11.2024 be taken as read and confirmed.</p>
<p>4. Other Matters for Decision or Noting</p>		

CHAIR APPROVED BUT NOT CONFIRMED BY THE COMMITTEE

University only	2022	2023	2024		
	Actual	Actual	Actual	Budget	var
EFTS					
Domestic	30,291	29,072	30,008	29,112	896
International	4,999	5,607	5,699	5,782	(83)
Other	537	658	896	549	347
	35,827	35,337	36,603	35,443	1,160
TEACHNG & RESEARCH - \$m					
TEC funding	380.8	375.2	424.0	413.3	10.7
Fees	382.2	411.8	432.2	434.5	(2.3)
PBRF/Other	118.8	123.0	132.4	118.9	13.6
	881.8	910.0	988.6	966.7	21.9
People Costs	327.1	348.5	373.2	371.8	(1.4)
Operating Costs	48.3	50.8	59.4	50.4	(9.0)
Depreciation	18.6	19.4	20.3	20.4	0.1
Contribution	487.7	491.3	535.7	524.1	11.7
RESEARCH & CONTRACTS					
Research revenue	276.5	290.6	288.2	297.4	(9.3)
Research expenditure	230.0	250.3	253.5	252.8	(0.8)
Contribution	46.5	40.3	34.6	44.7	(10.0)
OTHER OPERATING ACTIVITIES					
Revenue	161.9	197.2	207.4	201.5	5.8
People costs and opex	434.0	538.9	566.7	554.8	(11.8)
Depreciation	176.8	178.3	185.7	182.4	(3.4)
Other contribution	(448.9)	(520.0)	(545.0)	(535.7)	(9.4)
Operating surplus	85.3	11.7	25.3	33.1	(7.8)
Surplus as % of revenue	6.5%	0.8%	1.7%	2.3%	

- The 2024 financial performance of the University was a product of strong enrolment and teaching revenue growth coupled with weakening research funding, residual inflation and rising costs.
- The surplus improved over 2023 but fell short of the budget.
- Domestic enrolments increased reflecting softening employment conditions and retention improvements, while International growth was lower but strongest among postgraduate taught.
- People costs increased as pay increases combined with falling vacancy levels, expanding activities and the impact of IT infrastructure projects on professional salaries.
- Operating costs, including software and infrastructural costs and depreciation, rise driven by residual inflation, high activity levels and the completion of major projects.
- Operating cashflows grew with the surplus and a favourable year end net cash position resulted. TEC risk ratios remain sound in the low-risk range

6.1

5. Leave of Absence No leave of absence was received for the meeting scheduled for 19.05.2025

6. Public Exclusions The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered:

Item No 7.1: Finance Committee Meeting 20 November 2024, Minutes Part B

Item No 7.2: Finance Committee Meeting 20 November 2024,

RESOLVED (Chair | Cathy Quinn) that the public be excluded from Part B of this meeting AND THAT Mr Bluett, Ms Cattanach, Ms Moss, Mr Thomas, Ms Yap, Mr Jordan and Ms Dharmawardana be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be discussed.

This knowledge, which will be of assistance in relation to the matters to

CHAIR APPROVED BUT NOT CONFIRMED BY THE COMMITTEE

	<p>Matters Arising from Minutes, Part B</p> <p>Item No 8.0: Treasury Management, Compliance and Cash Flow Report</p> <p>Item No. 9.0: Refinance of Facility A1</p> <p>Item No. 10.0: Treasury Cash Management</p> <p>Item No. 11.0: Financial Performance 2024</p> <p>Reason for passing this resolution in relation to each matter: The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution: Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations; and ii) To enable the University to carry on without prejudice or disadvantage negotiations; and iii) To prevent the disclosure or use of Official Information for improper gain or advantage. 	<p>be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>
<p>The meeting moved into a Public Excluded session at 08.05 am.</p> <p>The meeting closed at 9.03 am.</p> <p>Approved as a true and correct record.</p> <p>Rob McDonald, Chair</p> <p>Date:</p>		

6.1

CHAIR APPROVED BUT NOT CONFIRMED BY THE COMMITTEE

Audit and Risk Committee MINUTES | PART A
03 March 2025
HYBRID | Council Meeting Room and via Zoom
8.00 am to 10.30 am



<p>Present: Jonathan Mason (Chair), Cecilia Tarrant, Candace Kinser</p> <p>In Attendance: Adrienne Cleland, Tim Bluett, Julian Michael, Rachelle Miller, James Harper, Brent Penrose, Isti Hudaya, Bineeta Nand, Murtaza Ali, Andrew Phipps, and Ruwani Dharmawardana</p>		
1. Apologies	None	
2. Disclosures of Interest	<p>The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020.</p> <p>No further disclosures were made.</p>	
3. Minutes of Audit and Risk Committee of 15.11.2024	<p>Item No 3.1: Minutes, Part A 15.11.2024</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p>	<p>RESOLVED (Chair Cecilia Tarrant) that the Minutes, Part A, of the Audit and Risk Committee held on 15.11.2024 be taken as read and confirmed.</p>
4. Other Matters for Decision or Noting	<p>Item No. 4.1: Committee Responsibilities and Processes</p> <p>Item No. 4.2: Committee Terms of Reference</p>	<p>RESOLVED (Chair Cecilia Tarrant) that the reports per the provided website links be read and noted.</p>
5. Leave of Absence	No leave of absence was requested for the meeting scheduled 30.04.2025.	
6. Public Exclusions	<p>The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:</p> <p>General subject of each matter to be considered:</p> <p>Item No 7.1: Audit and Risk Committee Meeting 15 November 2024, Minutes Part B</p> <p>Item No 7.2: Audit and Risk Committee Meeting 15 November 2024,</p>	<p>RESOLVED (Chair Cecilia Tarrant) that the public be excluded from Part B of this meeting AND THAT Ms Cleland, Mr Bluett, Mr Michael, Ms Miller, Mr Harper, Mr Penrose, Ms Hudaya, Ms Nand, Mr Ali, Mr Phipps, and Ms Dharmawardana be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be</p>

AUDIT AND RISK COMMITTEE MINUTES – PART A | 03 MARCH 2025

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CHAIR APPROVED BUT NOT CONFIRMED BY THE COMMITTEE

	<p>Matters Arising from Minutes, Part B</p> <p>Item No 8.0: 2024 Draft Financial Statements and Management Judgements</p> <p>Item No 9.0: 2024 EY Closing Report</p> <p>Item No 10.0: Draft Annual Report 2024</p> <p>Item No 11.0: Combined Assurance Report</p> <p>Item No 12.0: Health, Safety & Wellbeing Programme Update</p> <p>Item No 13.0: CyberSecurity Programme Update</p> <p>Item No 14.0: 2024 Legislative Compliance Report</p> <p>Reason for passing this resolution in relation to each matter: The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution: Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations; and ii) To enable the University to carry on without prejudice or disadvantage negotiations; and iii) To prevent the disclosure or use of Official Information for improper gain or advantage. 	<p>discussed.</p> <p>This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>
<p>The meeting moved into a Public Excluded session at 08.07 am.</p> <p>The meeting closed at 10.45 am.</p> <p>Approved as a true and correct record.</p> <p>Jonathan Mason, Chair</p> <p>Date:</p>		

6.2

Capital Expenditure Committee MINUTES | PART A
 25 February 2025
 HYBRID | Council Meeting Room and via Zoom
 11:30am to 1:00pm



Present: Cecilia Tarrant (Chair), Cathy Quinn, Rob McDonald and Jonathan Mason			
In Attendance: Adrienne Cleland, Tim Bluett, Simon Neale, Brendan Mosely, Andrew Phipps, Cameron Thomas and Ruwani Dharmawardana			
1. Apologies	Apology for absence was received from Professor Dawn Freshwater.		
2. Disclosures of Interest	The attention of Members was drawn to the Conflicts of Interest Policy and the need to disclose any interest in an item on the agenda of the meeting as set out in Schedule 11, Clause 8 of the Education and Training Act 2020. No further disclosures were made.		
3. Minutes of Capital Expenditure Committee of 06.11.2024	<table border="1" style="width: 100%;"> <tr> <td style="width: 60%;"> <p>Item No 3.1: Minutes, Part A 06.11.2024</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p> </td> <td style="width: 40%; vertical-align: top;"> <p>RESOLVED (Chair Rob McDonald) that the Minutes, Part A, of the Capital Expenditure Committee held on 06.11.2024 be taken as read and confirmed.</p> </td> </tr> </table>	<p>Item No 3.1: Minutes, Part A 06.11.2024</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p>	<p>RESOLVED (Chair Rob McDonald) that the Minutes, Part A, of the Capital Expenditure Committee held on 06.11.2024 be taken as read and confirmed.</p>
<p>Item No 3.1: Minutes, Part A 06.11.2024</p> <p>Item No 3.2: Matters Arising from the Minutes, Part A, not elsewhere on the agenda.</p> <p>No matters were discussed that needed further attention, as part of the follow-up from the previous meeting.</p>	<p>RESOLVED (Chair Rob McDonald) that the Minutes, Part A, of the Capital Expenditure Committee held on 06.11.2024 be taken as read and confirmed.</p>		
4. Other Matters for Decision or Noting	None		
5. Leave of Absence	No leave of absence was requested for the meeting scheduled 14.08.2025. (The Committee noted that the meeting previously scheduled for 12 May 2025 has been cancelled as no decision papers are anticipated. The programme updates will be circulated to members.)		

6.3

<p>6. Public Exclusions</p>	<p>The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:</p> <p>General subject of each matter to be considered:</p> <p>Item No 7.1: Capital Expenditure Committee 06 November 2024, Minutes Part B</p> <p>Item No 7.2: Capital Expenditure Meeting 06 November 2024, Matters Arising from Minutes, Part B</p> <p>Item No 8.0: Hono Human Connections Programme Update</p> <p>Item No 9.0: LTFP Capital Programme Update</p> <p>Item No 10.0: Project Business case: B230 Development Programme</p> <p>Item No 11.0: Project Business Case: Carlaw Park Student Village - Stage 4</p> <p>Item No 12.0: Use of Vice-Chancellor Delegated Authority</p> <p>Reason for passing this resolution in relation to each matter: The protection of the interests mentioned below.</p> <p>Grounds under section 48(1) for the passing of this resolution: Those in Section 9 of the Official Information Act 1982 namely:</p> <ul style="list-style-type: none"> i) To protect the privacy of the persons referred to in the recommendations and to maintain the confidentiality of those recommendations; and ii) To enable the University to carry on without prejudice or disadvantage negotiations; and iii) To prevent the disclosure or use of Official Information for improper gain or advantage. 	<p>RESOLVED (Chair Cathy Quinn) that the public be excluded from Part B of this meeting AND THAT Mrs Cleland, Mr Neale, Mr. Mosely, Mr Phipps, Mr Thomas and Ms Dharmawardana be permitted to remain for this part of the meeting, after the public be excluded, because of their knowledge of the matters to be discussed.</p> <p>This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because they relate to aspects of the administration of the University of Auckland for which those persons are responsible.</p>

6.3

The meeting moved into a Public Excluded session at 11.35 am.
The meeting closed at 12.20pm.
Approved as a true and correct record.

Cecilia Tarrant, Chair
Date:

STUDENT APPEALS COMMITTEE REPORT TO COUNCIL
FOR 2024

This Student Appeals Committee report covers cases heard from 1 January 2024 to 31 December 2024. During this period, the following members served on the Student Appeals Committee:

Chairs: Rajen Prasad – 1 January 2024 to 16 June 2024
John Paitai – 17 June 2024 to 31 December 2024

Members (or acting members): Cecilia Tarrant
Julia Tolmie
Gemma Skipper
Julia Arnott-Neenee
Hala Barakat – 1 January 2024 to 31 October 2024

In 2024, the Committee met 4 times and heard 7 cases.

Due to the Committee's unavailability, two cases will be heard in 2025. Hence, these have not been included in this report.

- *The Committee upheld the Discipline Committee's Decision and Penalty against students in 5 cases.*
- *The Committee upheld the Discipline Committee's Decision but modified the Penalty against students in 2 cases. Two cases were academic offences.*

Most cases took 1 hour for the Committee to hear.

Summary of Cases Heard by the Student Appeals Committee in 2023			
Type	Subtype	Discipline Committee decision on penalty	Student Appeals Committee decision
Academic misconduct in examinations	Contract cheating	Fail for the course; letter of reprimand; suspension from the University for one semester	Decision and penalties upheld in full. Note: Student withdrew the appeal.
Academic misconduct in examinations	Cheating on online test	Fail for the course; letter of reprimand	Decision upheld in full, penalties modified to: letter of reprimand and a \$1000 fine.
Academic misconduct in examinations	Contract cheating	Fail for the course; letter of reprimand; suspension from the University for two semesters	Decision upheld in full
Academic misconduct in examinations	Contract cheating	Fail for the course; letter of reprimand; suspension from the University for two semesters	Decision and penalties upheld in full
Academic misconduct in examinations	Using unauthorised material/ChatGPT/GenAI writing tool	Suspension for one semester; fail for the courses; fine of \$1000; letter of reprimand	Decision upheld in full; penalties modified to: a \$700 fine, a letter of reprimand and a fail for the courses
Academic misconduct in examinations	Using unauthorised material/ChatGPT/GenAI writing tool	Fail for the courses; fine of \$1000; letter of reprimand	Decision and penalties upheld in full
Academic misconduct in examinations	Using unauthorised material/ChatGPT/GenAI writing tool	Fail for the course; fine of \$500; letter of reprimand	Decision and penalties upheld in full

7.1

THE UNIVERSITY OF AUCKLAND

MATERIAL FOR COUNCIL FROM the MEETING OF SENATE 03.03.2025

- a) **Consideration of Future Faculty Arrangements recommendations – (submitted to Council as a separate item)**
- b) **Draft 2025 Curriculum Framework Transformation (CFT) Review (SSFR) Recommendation Report**

The Vice-Chancellor reminded Senate that CFT had been ongoing for 3 years and all material had been submitted to Senate during that period. However, there had been some concern raised at Senate last year about Waipapa Taumata Rau (WTR) and Transdisciplinary (TD) courses. In addition to these concerns, the Vice-Chancellor had asked the Interim Deputy Vice-Chancellor Education (DVCE), Professor Holdaway to also consider Flexi Choice.

The Interim DVCE, who Chaired the Review Group looking into this, advised Senate that he met with the Faculties and that Senate would see the result of these meetings at its next meeting on 07.04.2025.

The Review Group had made six recommendations in the draft report that was currently submitted to Senate:
 Recommendation One related to WTR courses;
 Recommendations Two to Five related to TD courses; and
 Recommendation Six to Flexi Choice.

The draft report showed the following:

- WTR was fulfilling its objectives. The student body now was considerably different from the one the University had prior to COVID. Students were often challenged by numeracy and literacy requirements when they transitioned to the University. WTR offered an introduction for students to our faculties in addition to core knowledge about Te Tiriti, about Waipapa Taumata Rau, Tamaki Makaurau and our place in Aotearoa | New Zealand. A pilot was held of the WTR Science Faculty course, and the results of the pilot were impressive with high student satisfaction and success rates.
- The recommendations regarding TD include deferring the 15 point TD requirement; however, the six TD Futures courses scheduled for delivery in Semester Two 2025 would be retained and available on the Gen Ed Schedule for 2026.
- The introduction of Flexi Choice would also be deferred.

This would give the University the time to consider the potential benefits further in the context of changes to the faculty environment, the University sector and external environment.

The Deans then gave a short overview of the faculties' view on the six recommendations.

The WTR courses were generally well accepted by the faculties noting that with 2025 being the first full year of delivery the evaluation process would be important. The Dean of Science noted that some members of her Faculty did have concerns about some elements of their WTR course which was piloted in 2024 that the Faculty would consider further.

The Vice-Chancellor reminded Senate that this was a progress report and further work was required.

In the subsequent discussion, the following was noted:

- There was concern that the review undertaken by the Review Group was not independent and that there was a lack of engagement with the people who raised the concerns. The Interim DVC Education noted that the open Faculty meetings were designed to provide opportunities for such engagement right across the University.
- There was some contention noted around the current TD Futures courses because people did not understand or did not fully accept why the current version was created. However, the Interim DVCE noted a lot of time and effort went into the development of the current courses by many colleagues, and it was beneficial to offer these courses as part of the Gen Ed schedule for 2025 and 2026.
- Discussions about Flexi Choice should take place prior to 2027. It would be important to offer flexible undergraduate programmes that could include TD courses but could also include courses taken outside of the primary programme.
- The views about the WTR course in the Faculty of Science were divided. It was noted that the 16-page document about the Science WTR course demonstrated that it was scientifically rigorous and pedagogically robust. The faculty supported offering the WTR course in the first year; residual concerns relate to particular curriculum content.
- The content of the Faculty of Business and Economics WTR course was highly relevant, as it prepared students adequately for employment in the Aotearoa business environment.
- It was asked whether the possibility of provision for institutional neutrality in upcoming legislation could have an impact on the WTR courses.
- This year, the student body reviewing the courses would be a lot bigger than last year's and the proposed review process would be important.

The Interim DVCE stated that the Review Group was taking notes of the feedback, and a further update would be provided to Senate on 07.04.2025.

c) Freedom of Expression and Academic Freedom

The Vice-Chancellor advised Senate that the foreshadowed legislation about freedom of expression was imminent. It had therefore been determined to halt the work undertaken on the creation of a policy until the legislation was available to enable alignment with this.

PART A:

1. RECOMMENDATIONS FROM SENATE REQUIRING TO BE CONSIDERED/RECEIVED BY COUNCIL

a) Review of Te Puna Wānanga

Senate 03.03.2025 RECOMMENDS to Council that it receive the Review of Te Puna Wānanga

b) Review of the Teaching Catalyst

Senate 03.03.2025 RECOMMENDS to Council that it receive the Review of the Teaching Catalyst

2. RECOMMENDATIONS FROM SENATE REQUIRING COUNCIL CONSIDERATION/APPROVAL

No items for Council to consider/approve

PART B: ITEMS FROM SENATE FOR NOTING BY COUNCIL**1. Updates to the Assessment of Courses Policy and Procedures**

- Memorandum, 29.01.2024 from Dr Gayle Morris, Chair of Teaching and Learning Quality Committee (TLQC)
- Assessment of Courses Policy
- Assessment of Courses Procedures

Senate, 03.03.2025 RECOMMENDS that Council note the Updates to the Assessment of Courses Policy and Procedures; these were sent for approval to the Vice-Chancellor

2. Policies and Procedures for routine review (Doctoral Thesis Submission Pre and Post-Examination Procedures)

Senate, 03.03.2025 RECOMMENDS that Council note Policies and Procedures for routine review (Doctoral Thesis Submission Pre and Post-Examination Procedures) these were sent for approval to the Vice-Chancellor

PART C: MATTERS RECEIVED AND APPROVED UNDER DELEGATED AUTHORITY**1. Change to the APC membership – Memorandum, 03.02.2025**

Senate, 03.03.2025 advises Council that it approved the change to the APC membership

2. Change to the membership of Education Committee.

Senate, 03.03.2025 advises Council that it approved the change to the membership of Education Committee.

3. CUAP AMENDMENTS

Senate, 03.03.2025 advises Council that the following CUAP Amendments be approved for submission to CUAP:

Arts and Education

2025/001	Changes to the Bachelor of Communication including a Memorandum from the Chair
2025/300	To introduce a Graduate Diploma in Teaching (Māori-medium)

Business & Economics

2025/100	To introduce a new specialisation Product Management into the Master of Business Management (MBM), Postgraduate Certificate in Business Management (PGCertBM), Postgraduate Diploma in Business Management (PGDipBM)
2025/102	Changes to the Master of Applied Finance (MAppFin)

Medical and Health Sciences

2024/635	To introduce a 120-point pathway within the existing Master of Paediatrics (MPaed)
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Science

2025/700 To introduce a new Bachelor of Science specialisation in Applied Exercise and Sport Sciences (AESS)

- 4. Delegated authority to approve minor amendments to Scholarships, Awards and Prize regulations**
Senate, 03.03.2025 advises Council that it approved the Delegated authority to approve minor amendments to Scholarships, Awards and Prize regulations

- 5. Senate, 03.03.2025 advises Council that it approved three new Scholarship, and Award Regulations**
 1. Aruhiko – Power Engineering Excellence Trust Undergraduate Scholarship
 2. Stephen Bradshaw Prize
 3. Wednesday Davis Award



Date: 5 December 2024
To: Council
From: Provost
Subject: 2025 TFC Programme Limitations – approval using the Provost’s sub-delegation powers

The Tertiary Foundation Certificate (TFC) had its programme limitation and selection criteria approved as part of the 2025 Programme Limitations exercise earlier this year. However, the TFC team have recently confirmed that they can increase its capacity and therefore the programme limitation for 2025 and have also requested to make two other changes to selection criteria as follows:

- Increase the programme limit from 500 to 560, including an increase to the City campus stream from 400 to 450 and the Tai Tonga campus stream from 70 to 80.
- Add a new note indicating that applicants may be offered a specific TFC and undergraduate degree package based on their NCEA results, with UE Literacy and Numeracy used in lieu of the diagnostic assessment.
- Revise a note to indicate that shortlisted applicants *may* be invited to complete a diagnostic assessment and attend a TFC korero to review their skills (rather than this applying to all applicants).

Following the usual committee approvals timeline, Council approval would only be obtained for these changes in 2025. However, increasing these limitations now will allow admissions to be maximised as soon as possible.

A request has been made to me to approve the above by exercising my sub-delegation powers for limited entry programmes. Using the sub-delegation in this scenario seems appropriate given that Council have already approved the limits earlier in the year, and that for operational reasons, approval is required before Council is next scheduled to meet.

I am supportive of these changes and thereby approved the revised 2025 TFC Programme Limitations on Thursday 5 December 2024.



Date: 20 December 2024
To: Council
From: Provost
Subject: 2025 MEPM Programme Limitations – approval using the Provost’s sub-delegation powers

The Master of Engineering Project Management (MEPM) had its programme limitation and selection criteria approved as part of the 2025 Programme Limitations exercise this year. The approved 2025 Limitation for this programme was set at 75 with a 45/30 split across domestic/international.

Following this approval, the Faculty of Engineering reviewed its capacity to accommodate students in the programme and are able to increase the limitation to 120 and remove the domestic/international split.

In light of this, a request has been made to me to approve the above by exercising my sub-delegation powers for limited entry programmes. Using the sub-delegation in this scenario seems appropriate given that Council has already approved the limits earlier in the year, and that for operational reasons (to maximise opportunity for increased admissions ahead of semester commencing), approval is required before Council is next scheduled to meet.

I thereby approved an increase to the 2025 MEPM Programme Limitation on Friday 20 December 2024.

Memorandum

Date 17th March 2025
To: Council
Prepared by Tim Bluett, Deputy Vice-Chancellor (Corporate Services) and CFO
Subject Adoption of refreshed Memorandum of Understanding (MoU) between the University and the University Foundations

PURPOSE Council is requested to approve the adoption of a refreshed MoU with the University Foundations, and to delegate to the Chancellor and Vice-Chancellor to execute the MoU on behalf of the University.

NOTED THAT:

- A. The University of Auckland (**University**) is currently party to a memorandum of understanding dated 12 April 2018 with The University of Auckland Foundation (registered charity number CC10985) (the **UOA Foundation**) and The University of Auckland Medical & Health Sciences Foundation (registered charity number CC30871) (the **MHS Foundation**).
- B. The memorandum of understanding records the relationship between the University and each of the UOA Foundation and MHS Foundation (together, the **Foundations**). The Foundations exist to receive, invest, manage and distribute gifts which support the advancement of knowledge at the University.
- C. The parties have recently reviewed the terms of the memorandum of understanding.
- D. The review was initiated by the Foundations. Deputy Vice-Chancellor (Corporate Services) has been the primary University representative managing the review process, supported by General Counsel. Buddle Findlay has provided legal advice to the University.
- E. As a result of the review, various amendments to the terms of the memorandum of understanding have been agreed. The amendments are intended to:
 - i) Simplify the language and terminology with the adoption of clear “plain English” throughout the document;

- ii) Accurately summarise the roles of each of the three parties;
 - iii) Make structural changes to the document, to ensure that relevant provisions are grouped together and repetition is removed;
 - iv) Update the termination clause; and
 - v) Amend the indemnity provisions to ensure that the wording is consistent with the underlying deed of indemnity.
- F. The University is proposing to enter into the updated form of memorandum of understanding, as set out in the appendix to this resolution (the **MOU**).
- G. Having regard to the Council's powers under section 283(2)(d) and (k) of the Education and Training Act 2020, the Council has received the updated MOU for approval.

RESOLVED THAT:

1. The entry into, execution and performance of, the MOU is approved.
2. Execution of the MOU by the Chancellor and the Vice-Chancellor, acting for and on behalf of the University, is approved.

Appendix – MOU

Memorandum of Understanding (MoU)

Between the University of Auckland, The University of Auckland Foundation, and
The Medical & Health Sciences Foundation (the "Parties")

_____ 2025

1.0 Parties

The University of Auckland ("the University") is a New Zealand university as established by The University of Auckland Act 1961. The principal activities of the University are the provision of teaching and research services. The University is a registered charity (CC20421).

The University of Auckland Foundation ("The Foundation") is a registered charity (CC10985). The Foundation's primary purpose is to receive, invest, manage and distribute gifts (in accordance with the intentions of the donor), to support the advancement of knowledge, (and the dissemination thereof by teaching and research), assisting students at the University, and the general advancement of the University. The Foundation is governed by a Trust Deed dated 1 January 2021 (and as subsequently updated).

The University of Auckland Medical & Health Sciences Foundation ("MHSF") is a registered charity (CC30871). The primary purpose of the MHSF is to receive, invest, manage and distribute gifts (in accordance with the intentions of the donor), usually associated with teaching, researching and assisting students at the Faculty of Medical & Health Sciences ('FMHS') at the University. MHSF is governed by a Trust Deed dated 1 January 2021 (and as subsequently updated).

Together, The Foundation and the MHSF are known as the "Foundations". Where this document refers to "Trustees," these are references to the members of The Foundation Board of Trustees and to members of the MHSF Board of Trustees.

2.0 Purpose of the MoU

This MoU replaces the previous document dated 12 April 2018.

This MoU is intended to record the relationship between the Foundations and the University, primarily by outlining the roles and responsibilities of each party.

This document articulates the special nature of the Foundations, their independence, and the fiduciary duties of their respective trustees and officers in ensuring donors' intentions are honoured whilst also acting in the best interests of their respective beneficiaries (primarily the University).

In no situation does this MoU override the Trustees' fiduciary responsibilities as outlined in their respective trust deeds and individual gift and sponsorship agreements.

3.0 Terms of Agreement

3.1 The Foundations' Relationship to the University

The Foundations exist to receive, invest, manage and distribute gifts in accordance with the donor's intentions. The Foundations play an important role in providing donors with a high level of trust that their gifts will be:

- properly recorded on receipt
- prudently managed and invested
- distributed to the University in a way that is consistent with the donors' intentions and in accordance with the Foundations' Trust Deed.

The Foundations may allocate any unrestricted funds to a Trustee Discretionary Fund(s) on the basis that any use of these monies is consistent with the respective Foundations' mission as outlined in their respective trust deeds.

The Foundations rely on University employees to support the Foundations' operational activities. The specific duties of these employees are more fully set out in their job descriptions as maintained by the University.

The Foundations' Policies & Procedures manual provides further information regarding the roles and responsibilities of the University's employees who support the Foundations' activities, including financial delegations.

3.2 The University's Relationship to the Foundations

The University is responsible for securing gifts, stewarding donors and utilising gifts, and developing and maintaining relationships with donors.

While there is no expectation for Trustees to solicit gifts, where individual trustees wish to, and the ARD Director has agreed with them supporting fundraising endeavours, University officials will work with the individual trustee(s) to identify, cultivate and solicit prospects for gifts or sponsorships.

The Vice-Chancellor of the University ('VC') is responsible for communicating the University's priorities and long-term plans to the Foundations either directly, or by delegation to an appropriate University official, (e.g. Deputy Vice-Chancellor Strategic Engagement).

The VC and or other University officials (e.g. the Deputy Vice-Chancellor Strategic Engagement) may periodically attend meetings of the Trustees. The Director of Alumni Relations and Development ('ARD') will have a standing invitation to attend such meetings in order to update Trustees on the status of fundraising activities within the University. Where such University officials attend meetings of the Trustees, it is recognised that they attend in their capacity as observers or advisors and as guests of the relevant meeting, with speaking rights but for the avoidance of doubt without voting rights on any matter requiring a formal approval of Trustees.

The Dean of the Faculty of Medical & Health Sciences (FMHS), by virtue of their ex officio position on the MHSF board, will attend and report to MHSF Trustees on the status of fundraising activities within the FMHS.

The University recognises and acknowledges that the Foundations are independent charitable entities that are required to keep all records and data confidential. Accordingly, the University will establish and enforce policies including, but not limited to, fraud, gift acceptance, cyber security and data security policies to support the Foundations' ability to respect and maintain the privacy of donors and the confidentiality of their records.

The University acknowledges that while certain of its employees will support each of the Foundations as contemplated by section 3.3 of this MoU, information of a foundation that those employees receive or hold by virtue of their role in supporting the activities of the foundation, is held as agent of the relevant foundation, remains information of the relevant foundation, and is not the University's information.

3.3 Funding and Administration of the Foundations

The University acknowledges the skill and care that the Trustees apply to their work and notes that they do so without charge.

The University will meet all administration costs of the Foundations, other than investment, most legal advice (which will be obtained directly by the relevant foundation and paid for by that foundation), and costs relating to their registration with Charities Services, in order to help maximise the financial impact of the gift being made to support the University.

For the avoidance of doubt, the University's support includes the provision, employment, and compensation of the necessary employees, some of whom are, at the discretion of the trustees, Officers to the Foundations, to support the activities of the Foundations in an effective and efficient manner. Please refer to section 3.4 for further details.

The University is responsible for the provision and payment of all support services to the Foundations, including, without limitation: office space, computer and telephone systems, utilities, adequate personnel, office supplies and other such services that may be necessary or required to fulfil the Foundations' responsibilities and obligations. The University is responsible for the employment, compensation and evaluation of the supplied personnel.

To the extent the University has agreed to fund the operation of the Foundations as summarised above, all expenditure will be incurred in accordance with University policies. All employees of the University are required to follow University policies and practices, particularly in relation to procurement, travel, gifts, hospitality and benefits.

The Foundations' Trustees and officers will periodically review the support that the University provides to ensure the Foundations can receive, invest, manage and distribute gifts (in accordance with the intentions of the donor and act in accordance with their Trust Deeds. If the Trustees of The Foundation or MHSF identify issues during any such periodic review, those matters will be raised with the University promptly.

3.4 Relationships with donors and allocation of costs against gifts received

Philanthropy is an important component of income for the University that helps enable it to meet its strategic objectives, maintain a high global ranking and retain its position as the leading University in New Zealand.

Every attempt is and will continue to be made by all parties to treat donors professionally, with the appropriate level of respect and transparency, and in accordance with agreements (either explicit or implicit) that exist between them, the Foundations and the University.

In particular, donors are typically promised (either explicitly in an agreement or implicitly via fundraising collateral) that no administrative charges will be charged against their gifts by the relevant foundation or by the University.

3.5 Fundraising and Gift Management

The acceptance and processing of gifts will be undertaken according to the University's Gift Acceptance Policy, the Gift Processing Manual maintained by ARD and the Foundations' Policies and Procedures Manual.

In accepting gifts and sponsorships, the Foundations will, without in any way compromising their independence, have regard to the policies and procedures of the University, maintain an awareness of its mission, as they relate to the Foundations' activities, including but not restricted to its academic pursuits, research, teaching and learning and the construction of its facilities for these purposes.

In order to ensure the undertakings and obligations promised in any gift or sponsorship agreements can be carried out, the agreements will generally be tri-partite agreements or deeds between the donor, The Foundation or the MHSF (as the case may be), and the University (or other beneficiary as agreed from time to time between the Foundations and the University).

The University will, at its discretion, set aside a budget each year to assist with creating an environment conducive to achieving the agreed levels of philanthropic support. This includes planning, executing, and paying for appropriate fundraising and donor acquisition programmes in support of the University's mission. These programmes may include: annual giving programs, major gifts, bequests, special projects, and campaigns.

9.3

3.6 Asset Management and Distribution

The Foundations are the stewards of monies or other securities or properties entrusted to them for specific educational and/or charitable purposes, usually associated with the University. The Foundations shall hold, invest and then subsequently make distributions arising from gifts received from donors (either the gifts themselves and/or their associated investment returns as appropriate) for purposes that are consistent with the terms outlined in the gift or sponsorship agreement.

With the support and resources provided by the University, as noted above, the Foundations are responsible for:

- the prudent financial stewardship of gifts and other income, including responsibility for receiving, managing, investing, and distributing gifts to the University in a professional and timely manner and in accordance with the intentions of the donor.
- the engagement of a reputable investment consultant to assist the Foundations in their investment practices (including the creation, maintenance, and observation of appropriate SIPOs) decisions, and reporting; and
- the engagement of reputable investment managers, as they see fit, who will charge fees (usually deducted at source and not directly paid by the Foundations).

When gifts are received with a supporting gift or sponsorship agreement for a clearly defined purpose (e.g. not into, say, a general student support or scholarship fund), the Foundations will disclose any terms, conditions or limitations associated with these gifts when granting and distributing monies to the University. The University will strictly abide by such restrictions and provide, where necessary, appropriate documentation to the Foundations that enables trustees to discharge their fiduciary obligations in relation to the use of the gifts or sponsorships.

The University acknowledges that as part of the process of it submitting an invoice to claim and accepting a gift from the Foundations, the University will be required to agree to use the funds in line with the purpose outlined in the gift or sponsorship agreement and to fulfil any obligations outlined in the said agreement or associated award letters.

The Foundations will, for each financial year, in accordance with the University's budget timeframe, inform the University of the monies that are forecasted for distribution from

the endowment fund for the following financial year. Such information will be communicated with individual faculties, large-scale research institutes or business units (e.g. the Scholarships Office).

The University acknowledges that at all times, but more particularly in periods of investment volatility and/or market downturns, trustees may suspend or lower endowment distributions so as to protect the long-term value of the original endowment as described in the gift agreement. If such actions are required, the trustees will promptly and proactively enter into discussions with the University to outline the likely timing and magnitude of any proposed reductions in, or suspensions of, endowment distributions.

The Foundations are only able to make funds available to the University if they are received from the donor (noting the University is responsible for securing gifts and stewarding donors as per 3.2). In the event a gift is not received, a pledge is not fulfilled, or if endowment distributions cannot be made (as outlined above), the University will be informed, and the Foundations and the University will work together to mitigate any funding shortfalls. In the event that shortfalls cannot be mitigated, the University will take the necessary action to address the position and /or provide funding as required to cover any shortfalls that occur.

For the avoidance of doubt, the Foundations are not responsible for supporting any funding shortfalls caused by donor non-payment or in the event endowment distributions need to be reduced or suspended.

3.7 Financial Statements and Audit

The Foundations, due to their consolidation within the University's accounts for financial reporting purposes, are required to annually commission an audit of their financial and operational records using and cooperating with, the professional services firm which provides audit services to the University. The University is responsible for the cost of audits (internal and external), which is led by the University. The foundation will be responsible for audits where Trustees require independence from the University.

The University will include the Foundations in its internal audit programme and will communicate such programme to the Foundations in a timely manner.

The Foundations will provide the University with annual reports summarising their investment returns and other such matters as the University may reasonably require from time to time.

3.8 Risk Management

Trustees are responsible for establishing a risk policy and risk management framework, which includes policies and procedures to effectively identify, assess, manage, monitor and report significant operating and financial risks and comply with laws, regulations and policies.

The University has the responsibility to ensure that support services are efficient and effective and that identified internal controls are embedded within University processes and procedures.

The Foundations rely on a number of University policies to manage a range of risks including, but not limited to fraud, gift acceptance, cyber security, data security, and other financial risks and crisis management.

The Foundations' Audit & Risk Committee will have overall responsibility for ensuring that the relevant foundation has an appropriate risk management framework in place, having regard to the Foundations' policies and procedures and those of the University's policies that are used and relied on.

Relevant University staff should periodically meet with the Foundations, provide updates on key risks and ensure that the Foundations continue to be covered by the appropriate risk frameworks.

The Chairs of the University and Foundations' Audit & Risk Committees should meet annually.

3.9 Foundation and MHSF seal and logo

Consistent with their mission to advance the plans and objectives of the University, the Foundations are granted a non-exclusive royalty-free licence to utilise the copyright (crest logos and logo artwork) of the University in accordance with the License to Utilise Logo Agreement dated 23rd March 2007.

9.3

4.0 Periodic meetings and three yearly review

To ensure effective relationships as contemplated by this MoU, requisite senior University officials and Foundations' Trustees and officers shall hold periodic meetings, to foster and maintain productive and collaborative relationships and to ensure open and continuing communications and alignment of priorities.

In line with Charities Services requirements, this MoU shall be reviewed by the Trustees at least every three years and updated as required in partnership with the University.

5.0 Termination of this Memorandum of Understanding

This MoU may be terminated by any party after giving not less than 12 months' notice in writing to the other parties to this MoU.

6.0 Indemnity

The University will formally indemnify the Foundations and their respective Trustees and officers for the time being against liabilities incurred in the exercise of the powers and authorities conferred by and in the management of the Foundations and all trusts, sub-trusts and specific gifts for which the Foundations render services, which provide a benefit to the University, its staff, students or purposes. The terms of such indemnification (and associated notification and other processes and relevant limitations) are set out in a separate Deed of Indemnity signed by the University in favour of the Foundations and their trustees from time to time (**Deed of Indemnity**).

The indemnity under the Deed of Indemnity extends to liability to any person (other than the University or a foundation) for any payments made to any person whom the Foundations believe in good faith to be entitled thereto although it may be subsequently found that the recipient was not in fact so entitled.

SIGNED for and on behalf of
the **University of Auckland** by:

Vice-Chancellor, University of Auckland Date

Chancellor, University of Auckland Date

SIGNED for and on behalf of
The University of Auckland Foundation by:

Chair, The University of Auckland Foundation Date

SIGNED for and on behalf of
The University of Auckland Medical & Health Sciences Foundation by:

Chair,
The University of Auckland Medical & Health Sciences Foundation Date

9.3



Internal Memorandum

Date: 07.03.2025
To: Council
From: Registrar
CC:
Subject: Senate and Committee Elections Statute - update

The Senate and Committee Elections Statute is up for review

The proposed update reflects the changes made to the Senate membership which were approved by Council at its meeting of 09.12.2024 and also include amendments of the references to legislation (as per attached).

Recommendation: That Council approve the update to the Senate and Committee Elections Statute for a further 5 years until March 2030.

9.4

Senate and Committee Elections Statute 20192025

Title and Commencement

(1) The **Council** of the **University** makes the following statute pursuant to [section 284 of the Education and Training Act 2020](#)~~section 194 of the Education Act 1989~~. This statute may be cited as the University Senate and Committee Election Statute [20192025](#).

(2) This statute comes into force on ~~25~~2.03.25~~19~~.

~~(3) The following statutes are repealed from that date:~~

- ~~• Senate Elections (Lecturers' Representatives of Faculties) Voting Statute 2013~~
- ~~• Senate Elections (Lecturers' Representatives At-large) Voting Statute 2013~~
- ~~• Electronic Voting Statute 2010~~
- ~~• Standing Orders 40, 40A and B~~

Application

This statute applies only to elections to fill the following positions:

a. **On Senate:** ~~19-23~~ Elected Members of the Sub-Professorial Staff:

- Two ~~f~~Faculty ~~m~~Members of ~~Artseach~~ faculty
- ~~• Two Faculty Members of Business and Economics~~
- ~~• One Faculty Member of Creative Arts and Industries~~
- ~~• Two Faculty Member of Education~~
- ~~• One Faculty Member of Engineering~~
- ~~• One Faculty Member of Law~~
- ~~• Two Faculty Members of Medical and Health Sciences~~
- ~~• Two Faculty Members of Science~~
- ~~Six Sub-Professorial Staff at Large~~ [Eleven members at-large.](#)

b. **On the following committees of Senate:**

1. Academic Programmes Committee

- Three professorial members elected by the professoriate
- Three sub-professorial members elected by the sub-professorial staff

2. Auckland University Press Board

- One professorial member elected by the professoriate
- One sub-professorial staff member elected by the sub-professorial staff

3. Education Committee

- Two professorial members elected by the professoriate
- Two sub-professorial staff elected by sub-professorial staff

4. Board of Graduate studies

- Two professorial members elected by the professoriate

- Two sub-professorial staff elected by sub-professorial staff
5. International Committee
- Two professorial members elected by the professoriate
 - Two sub-professorial members elected by sub-professorial staff
6. Libraries and Learning services Committee
- Two professorial members elected by the professoriate
 - Two sub-professorial members elected by sub-professorial staff
 - Two members of library staff elected by library staff
7. Research Committee
- Two professorial members elected by the professoriate
 - Two sub-professorial members elected by sub-professorial staff
 - Two members of library staff elected by library staff
8. Teaching and Learning Quality Committee
- One professor elected by the professoriate
 - One sub-professorial member elected by the sub-professorial staff

c. On the following Vice-Chancellor's Advisory Committees:

1. Staff Advisory Committee
- Two Professorial Representatives elected by the professoriate
 - Two Sub-professorial Representatives elected by sub-professorial staff
 - Two Professional Staff elected by professional staff
2. University Academic Staffing Committee
- Two professorial members elected by the professoriate
 - Two sub-professorial staff elected by sub-professorial staff
- d. On University Honours Committee:
- Two members of Senate elected by Senate

Purpose

This statute governs the election of those members of the Senate, Committees of the Senate, Staff Advisory Committee, University Academic Staffing Committee and University Honours Committee, who are elected in accordance with the terms of reference of those committees.

Contents

- Elections of Lecturers' Representatives on Senate
- Elections of elected members on Committees of Senate, Staff Advisory Committee, University Academic Staffing Committee and University Honours Committee

Statute

Elections of Lecturers' Representatives on Senate

In accordance with the provisions this statute, the following ~~19-23~~ members of Senate will be elected by and from lecturers:

a) ~~Two lecturers' representatives of each faculty; and Thirteen members elected from and by and from the lecturers of the respective faculties of the University as follows:~~

~~i. two representatives from and by each of the Faculties of Arts, Business & Economics, Medical & Health Sciences, Education & Social Work and Science;~~

~~ii. one representative from and by each of the Faculties of Creative Arts & Industries, Engineering and Law.~~

b) ~~Eleven~~Six members elected from and by the lecturers of the University at-large.

c) In each election eligible lecturers will be eligible to:

- i. be a candidate; and
- ii. vote in the election.

d) The names of the Lecturers' Representatives of Faculties and At-large on Senate for the subsequent year will be announced at the first meeting of the Senate after the elections close.

Elections of members of Committees of Senate, Staff Advisory Committee, University Academic Staffing Committee and University Honours Committee

a) Provisions will apply to the elected members on a committee of Senate, on Staff Advisory Committee and on University Academic Staffing Committee which, according to the terms of reference of these committees, are to be held by members of the **professoriate**, of **sub-professorial** staff, **professional** staff and **library** staff according to the committee's terms of reference.

b) Provisions will also apply to two positions on the University Honours Committee which, according to the terms of reference of that committee, are to be held by and from **members of Senate**.

c) Members of the Professoriate are entitled to be candidates and vote in professorial elections.

d) Members of sub-professorial staff are entitled to be candidates and vote in sub-professorial elections.

e) Members of professional staff are entitled to be candidates and vote in professional staff elections.

f) Members of library staff are entitled to be candidates and vote in the elections for Libraries and Learning Services Committee.

g) Members of Senate will be entitled to be a candidates and vote in elections for membership of the University Honours Committee.

h) Elections will be run in accordance with the Elections Procedures.

Definitions

The following definitions apply to this document:

Candidate means a candidate for election to Senate, Committees of Senate, University Honours Committee, Staff Advisory Committee and University Academic Staffing Committee.

Council means the ~~governing body of the University. Council of the University constituted in accordance with Part 15 of the Education Act 1989, and the governing body of the University as defined in University of Auckland Act 1961 and s165(1) of the Education Act 1989~~.

Elector means a person eligible to vote under the Senate and Committee Election Statute.

Lecturer includes all persons employed as an associate dean, associate professor, senior lecturer, lecturer, senior tutor, tutor, professional teaching fellow, senior research fellow or research fellow who have been continuously employed as such for a minimum of 12 months, but excluding adjunct staff, at the date specified by the Returning Officer; a lecturer is an elector for the purposes of the Senate and Committee Election Statute.

(University of Auckland Act 1961 states: lecturer means a member of the staff of the University of Auckland who is in terms of his appointment an associate professor, a reader, a senior lecturer, or a lecturer of the University; and includes such other persons and classes of persons as the Council from time to time determines).

Lecturers' representative means a member of the Senate elected from and by the lecturers in accordance with the provisions of this statute.

Registrar means the Registrar of the University as defined in the [University of Auckland Act 1961](#).

Senate ~~is the academic committee established by Council under section s18(2) of Schedule 11 to the Education and Training Act 2020.~~

~~means the academic board established in accordance with s182(2) of the Education Act 1989; it includes, all the professors, as well as representatives of sub-professorial staff, professional staff and students.~~

Statement means a candidate's supporting statement for a specified election which must be made in accordance with the Election Procedures.

University means the University of Auckland.

University publications may be in hard copy or electronic form and includes magazines, newsletters and websites which may be used by the University from time to time.

Vice-Chancellor is the person currently holding office as the Chief Executive Officer of the University; and includes any person

- a. acting temporarily in that capacity; or
- b. acting under the delegated authority of the Vice-Chancellor

Key relevant documents

This includes the following:

- [Education and Training Act 2020](#)
- [University of Auckland Act 1961](#)
- Senate Standing Orders
- Terms of Reference of [Senate](#), [Academic Programmes Committee](#), [Auckland University Press Board](#), [Education Committee](#), [Board of Graduate Studies](#), [International Committee](#), [Libraries and Learning Services Committee](#), [Research Committee](#), [Teaching and Learning Quality Committee](#), [Staff Advisory Committee](#), [University Academic Staffing Committee](#) and [University Honours Committee](#)

Document management and control

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